From: Redacted by HELP Committee
Sounds good!
Redacted by HELP Committee
Campus Director
Zona Rosa Campus
Redacted by HELP Committee From:
Sent: Wednesday, December 17, 2008 12:03 PM
To: Michaelle Holland; Redacted by HELP Committee Redacted by HELP Committee ;
Subject: RE:
OK
Redacted by HELP Committee

Vice President	
National American University	
10310 Mastin	
Overland Park, KS 66212	
Redacted by HELP Committee	
Redacted by HELP Committee faX	
The father of success is work-the mother of achievement is ambition.	
From: Michaelle Holland	
Sent: Wednesday, December 17, 2008 12:02 PM To: Redacted by HELP Committee	
Subject: Re:	
I will submit 285 and see if we get any push back!	

Redacted by HELP Committee From:
To: Redacted by HELP Committee Michaelle Holland
Sent: Wed Dec 17 10:48:03 2008
Subject: RE:
Team,
What is our consensus at the point \$285 or \$290? I think that the application fee should be increased from \$25.00 to \$50.00.
Redacted by HELP Committee
Vice President
National American University
10310 Mastin
Overland Park, KS 66212
Redacted by HELP Committee

Redacted by HELP Committee fax
The father of success is work-the mother of achievement is ambition.
From: Redacted by HELP Committee Sent: Wednesday, December 17, 2008 11:20 AM To: Redacted by HELP Committee Michaelle Holland Subject: RE:
My biggest concern is getting the students funding to cover the costs - if that can be done at \$290 per credit - I'm game Increasing my revenue by 40,000 a quarter would be nice as long as I don't have to turn around and write it off as bad debt later
Redacted by HELP Committee
Campus Vice President
National American University

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NAU0013716

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Independence Campus	
Redacted by HELP Committee Direct line	
Redacted by HELP Committee Fax	
Redacted by HELP Committee From:	
Sent: Wednesday, December 17, 2008 11:06 AM	
To: Redacted by HELP Committee Michaelle Holland	
Subject: RE:	
My thoughts,	
I like Tunya's point about the 4.5 credits, and FA will always be a struggle! I know Trina does a nice job of sending them back asking for more to be covered, basically turns out to be negotiations for the students.	
I know on average of 9 credits a student we are looking at less than \$100 increase per student. If we add \$100 to a student's bottom line and multiply it by our campus population, it can add up.	

I am going to be wishy/washy, but \$285 sounds great for the way the economy has gone, but we are not immune to rising costs either, we saw that first hand with getting raises for our staffs, capital expenditure, etc.
\$290 doesn't freak me out, and with rising costs all around us, I am game for whatever direction we go!
Thanks!
Redacted by HELP Committee
Campus Director
Zona Rosa Campus
From: Redacted by HELP Committee
Sent: Wednesday, December 17, 2008 10:30 AM
To: Redacted by HELP Committee Michaelle Holland;
Subject: RE:

My concern would be how does this affect the student with their f/a packaging. We at Independence have so many issues with central refusing to package the student for all of their direct costs that I am afraid the higher we go the more of a problem this is going to become. This is really going to impact our bad debt in the upcoming months if they continue to do this so where we may get more up front - we may have to lose it on the back end as bad debt. Thoughts?

Campus Vice President
National American University
Independence Campus
Redacted by HELP Committee Direct line
Redacted by HELP Committee Fax
Redacted by HELP Committee From:
Sent: Wednesday, December 17, 2008 10:27 AM
To: Michaelle Holland; Redacted by HELP Committee
Subject: RE:

Redacted by HELP Committee

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Team,
With the recent change from 4 to 4.5 credit hours, I really believe that the \$285 is a decent increase. These are just my thoughts; I will go along with the majority.
Redacted by HELP Committee
Vice President
National American University
10310 Mastin
Overland Park, KS 66212
Redacted by HELP Committee
Redacted by HELP Committee fax
The father of success is work-the mother of achievement is ambition.

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NAU0013720

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From: Michaelle Holland
Sent: Wednesday, December 17, 2008 10:23 AM
To: Redacted by HELP Committee
Subject:
Good Morning,
Thanks for your recommendation on tuition for next year. Currently moving from 280 to 285 equals 1.7%. If we went to 290 it would equal 3.5%. What are your
thoughts on a higher increase?
N/4
M